

## Police Department

Office of the Chief of Police  
401 Homer Street  
Sunnyside, Washington 98944  
(509) 836-6211 Office  
(509) 837-5873 Fax

5-2-11

MEMORANDUM:

TO: City Manager  
THROUGH: Chief Radder

FROM: DC Schenck

### **Reference: Gang Elimination Strategy Synopsis:**

Attached are the basics of our gang elimination strategy.

#### **Why now?**

- Gang activity is increasing
- Previous strategies have been ineffective

#### **Vision**

Sunnyside, the safest community in Washington State. It is essential this vision be adopted by our community and every aspect of our city government.

#### **Mission Objective #1**

The *elimination* of gangs in Sunnyside and surrounding communities.

#### **Mission Objective #2**

Once the Objective #1 is complete we move to the next.

#### **How?**

- Stop doing what doesn't work!
- Stop making excuses!
- Focus efforts where they will be effective!

#### **Strategy....**

- U.S. Army Counter-Insurgency
- Why a **counter-terrorism** approach?
  - Gang members belong to criminal organizations that are creating terror in our community
  - Other approaches are not working

#### **Critical Success Factors**

- Political Support
- Community Support
- Legal Support
- Intra-agency support

#### **Areas of Operation**

1. Interagency-Political
2. Security
3. Intelligence
4. Public Information
5. Offensive

#### **AO 1. Organize for Interagency/Political**

- Other agencies/groups are essential to the success of our mission
- They are not under our control but we must identify them and determine their role and capabilities
- Prevention, intervention, recreation, community mobilization efforts must be supported
- Political efforts must be focused towards the mission

#### **AO 2. Organize for Intelligence**

- Intelligence and Operations must complement each other
- Operations must be intelligence driven
- The organization must be designed to gather and process intelligence

#### **AO 3. Security**

- Staffed currently
  - Police Officers, School Resource Officers, Hospital Police, Reserve Officers, Explorers provide basic security to the community
- Essential for our community to feel safe
- Absent, commerce will fail to thrive and community members will seek to live elsewhere

#### **AO 4. Public Information**

- We must change the environment that allows gangs to thrive
- Replace the current “Single Narrative”
  - This is a simple, unifying, easily expressed story or explanation that organizes people's experience and provides a framework for understanding events
- Change community perceptions that tolerate gang activity

#### **AO 5. Offensive Operations**

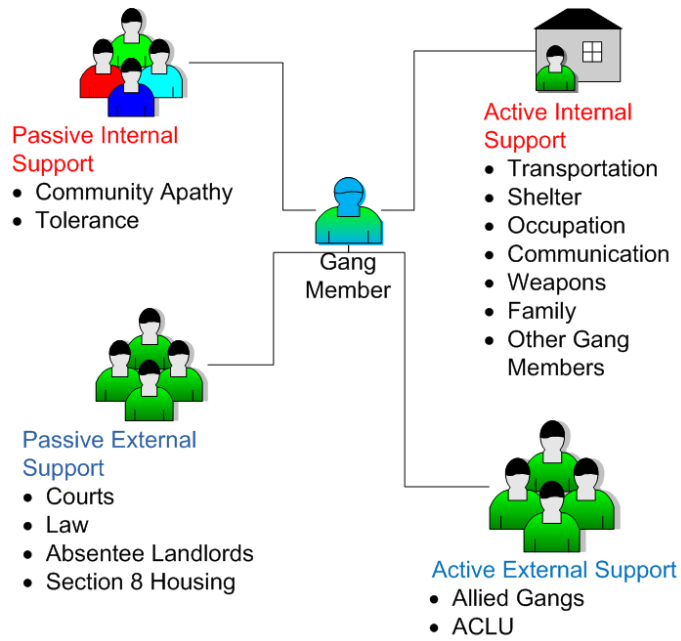
- Gang unit is imperative
  - Without this unit we are forced to continue emphasizing “security”
- If we attack the gang problem gradually or lightly the gangs will have time to adapt

#### **Offensive Operations**

- Destroy Support
- Deny Sanctuary
- Marginalize

#### **Gang Support Network**

The most direct offensive is targeting the gang members active internal support.



**Deny Sanctuary**

We must make it impossible for gang members to live and operate in and around Sunnyside. Crime Free Rental Housing and Nuisance Property Ordinance are essential to this effort.

**Marginalize**

This will be accomplished through arrests and the elimination of recruitment.